



Annual Schedule of Business 2025–26

Outcome requested	Audit and Risk Committee is asked to consider the indicative Annual Schedule of Business for the academic year 2025–26.
Executive Summary	The Committee is asked to consider the annual schedule of business for 2025–26. The plan incorporates feedback from the Committee throughout the year on topics that it would like to see. Committee members are invited to suggest topics for deep dives.
QMUL Strategy:	The schedule of business relates to all aspects of the strategic plan.
Internal/External regulatory/statutory reference points:	OfS Terms and conditions of funding CUC Audit Committees code of practice CUC Handbook for Members of Audit Committees in Higher Education Institutions Annual Provider Review requirements Audit and Risk Committee terms of reference
Strategic Risks:	Effective governance supports all aspects of the strategy.
Equality Impact Assessment:	Not required
Subject to prior and onward consideration by:	For consideration by the Committee only.
Confidential paper under FOIA/DPA:	No.
Timing	The plan covers the academic year 2025–26.
Author	Nadine Lewycky, Head of Secretariat
Date	13 June 2025
External Sponsor	Peter Thompson, Chair of Audit and Risk Committee

Audit and Risk Committee Schedule of Business 2025–26

17 September 2025

The meeting will be preceded by an *in camera* meeting with the Internal Auditors.

Risk Management	Strategic Risk Register
	Whistle blowing cases since the last meeting, including 2024–25 annual report
	Deep dive on employability
Financial Control	Fraud/financial irregularities occurring since the last meeting
Statutory and Regulatory Compliance	Annual report on research integrity
Internal Audit	KPMG update on internal audit recommendations
	Planned internal audit reports (TBC)
	Internal audit annual report 2024–25
External Audit	External Audit 2024 Management Letter: progress report on actions
	External Audit 2025 interim comments (oral report)
	Draft narrative to the Financial Statements 2024–25
Committee Management and Reporting	ARC Annual Report 2024–25 Draft 1
	Review of Committee Terms of Reference, membership and effectiveness

04 November 2025

The meeting will be preceded by an *in camera* meeting with the External Auditors.

Risk Management	Whistle blowing cases since the last meeting
Financial Control	Fraud/financial irregularities occurring since the last meeting
Statutory and Regulatory Compliance	Fire, Health and Safety annual report
Internal Audit	Planned internal audit reports (TBC)
External Audit	Audited Financial Statements 2024–25
	External Audit Opinion on Financial Statements 2024–25
	External Audit Management Representation Letter
	External Audit annual report
Committee Management and Reporting	ARC Annual Report 2024–25 Draft 2

03 March 2026

Risk Management	Deep dive topic TBC
	Strategic Risk Register
	Whistle blowing cases since the last meeting
Financial Control	Fraud/financial irregularities occurring since the last meeting
Statutory and Regulatory Compliance	Legal compliance report
	Update on information governance and cyber security
Internal Audit	Planned Internal Audit Reports (TBC)
	KPMG update on internal audit recommendations

09 June 2026

Risk Management	Deep dive presentation (TBC)
	Whistle blowing cases since the last meeting
	Update on external risks
Financial Control	Fraud/financial irregularities occurring since the last meeting
	Policies requiring review/approval (TBC)
Statutory and Regulatory Compliance	Legal compliance report
Internal Audit	Planned Internal Audit Reports (TBC)
	Internal audit plan 2026–27
	Annual review of Internal Auditor appointment
External audit	External Audit Plan 2025–26 and fees
	Annual review of External Auditor appointment
Committee Management and Reporting	Annual Schedule of Business 2026–27