

AUDIT AND RISK COMMITTEE

A meeting of the committee will be held at **1515 hours** on **Wednesday 17 September 2025**,
Rooms 2.16/2.17, Department W.

The meeting will be preceded by an *in camera* meeting for members with the Internal
Auditors at 1500 hours.

AGENDA

- | | | | |
|-----------|---|-------------|-------------|
| 1. | Welcome, apologies and declarations of interests | ARC25/01 | P Thompson |
| 2. | Risk management | | |
| | a) TO CONSIDER a report on strategic risk and KPIs (40 mins) | ARC25/02 | C Bailey |
| | b) TO CONSIDER an assurance report on research integrity cases in 2024–25 (10 mins) | ARC25/03 | J Patterson |
| 3. | External audit | | |
| | a) TO CONSIDER progress on actions from the 2024 Management Letter (10 mins) | ARC25/04 | K Kröger |
| | b) TO CONSIDER an update on the 2025 audit (10 mins) | Oral report | K Kröger |
| | c) TO CONSIDER the draft narrative for the Financial Statements 2025 (20 mins) | ARC25/05 | K Kröger |
| 4. | Internal audit | | |
| | a) TO CONSIDER progress on actions from previous audits (10 mins) | ARC25/06 | KPMG |
| | b) TO CONSIDER planned internal audit reports (10 mins): | ARC25/07 | KPMG |
| | <ul style="list-style-type: none"> • Student Wellbeing • Cloud based working • Contractor management | | |
| | c) TO CONSIDER the draft internal audit annual report for 2024–25 and the final internal audit plan for 2025–26 (10 mins) | ARC25/08 | KPMG |
| 5. | Standing reports | | |
| | a) TO CONSIDER a report on whistleblowing cases in 2024–25 (10 mins) | ARC25/09 | J Morgan |
| | b) TO CONSIDER cases of fraud or financial irregularities since the last meeting (10 mins) | ARC25/10 | K Kröger |

6. Committee management and reporting

- | | | |
|---|----------|------------|
| a) TO CONFIRM the minutes of the meeting held on 19 June 2025 (2 mins) | ARC25/11 | P Thompson |
| b) TO NOTE matters arising from previous meetings (3 mins) | ARC25/12 | P Thompson |
| c) TO CONSIDER the Committee's terms of reference, membership and outcomes from the annual effectiveness review (10 mins) | ARC25/13 | P Thompson |
| d) TO CONSIDER the first draft of the Committee's Annual Report for 2024–25 (5 mins) | ARC25/14 | P Thompson |
| e) TO NOTE the draft agenda for the next meeting (2 mins) | ARC25/15 | P Thompson |

7. Any other business	N/A	P Thompson
------------------------------	-----	------------

8. Dates of meetings 2025–26

- Tuesday 04 November 2025 at 1515 hours, Rooms 2.16/2.17, Department W.
- Tuesday 03 March 2026 at 1500 hours, Rooms 2.16/2.17, Department W.
- Tuesday 09 June 2026 at 1500 hours, Rooms 2.16/2.17, Department W.