

FINANCE AND INVESTMENT COMMITTEE

Meeting to be held at **1530 hours** on **Thursday 06 November 2025**,
in Rooms 2.16/2.17, Department W.

DRAFT AGENDA

	Paper	Led by
1. Welcome, apologies and declaration of interests	N/A	I Jenkins
2. Financial performance		
TO NOTE the management accounts including an update on student enrolment (15 mins)	FIC25/10	K Kröger
3. Financial statements 2024–25		
TO RECOMMEND TO COUNCIL:	FIC25/11	K Kröger
• draft financial statements 2024–25 for submission to the OfS • going concern assessment • financial performance of subsidiaries • comparison of the final and draft outturn 2024–25 (45 mins)		
4. Budget 2026–27		
TO APPROVE the budget principles 2026–27 and approach to 2029–30 (15 mins)	FIC25/12	K Kröger
5. Financial policies		
a) TO CONSIDER the Financial Regulations (10 mins)	FIC25/13	K Kröger
b) TO CONSIDER the Investment Policy (TBC) (15 mins)	FIC25/14	K Kröger
6. Strategic Investment		
a) TO CONSIDER a partnership initiative in Indonesia (20 mins)	FIC25/15	H Bailey
b) TO CONSIDER an updated Estates strategy (15 mins)	FIC25/16	S Ellis
c) TO CONSIDER infrastructure business cases (TBC) (20 mins)	FIC25/17	S Ellis
7. Committee management and reporting		
a) TO CONFIRM the minutes of the meeting held on 25 September 2025 (3 mins)	FIC25/18	I Jenkins

- b) TO NOTE the matters arising from previous meeting (5 mins) FIC25/19 I Jenkins
- c) TO NOTE draft agenda for the next meeting (2 mins) FIC25/20 I Jenkins