

FINANCE AND INVESTMENT COMMITTEE

A meeting of the Committee will be held at **1530 hours** on **Thursday 25 September 2025**
Via Teams.

AGENDA

	Paper	Led by
1. Welcome, apologies and declarations of interests	FIC25/01	I Jenkins
2. Financial performance		
a) TO CONSIDER the management accounts, including: - the first draft outturn; - a summary of bad debt write-offs; - performance of transnational education (30 mins)	FIC25/02	K Kröger
b) TO CONSIDER an update on student recruitment (10 mins)	FIC25/03	K Kröger
c) TO CONSIDER a report on pension liabilities (10 mins)	FIC25/04	T Skeen
3. Financial Policies		
TO CONSIDER an update to the Delegation Framework (5 mins)	FIC25/05	J Morgan
4. Committee management and reporting		
a) TO CONFIRM the minutes of the meeting held on 18 June 2025 (2 mins)	FIC25/06	I Jenkins
b) TO NOTE matters arising from previous meetings (2 mins)	FIC25/07	I Jenkins
c) TO CONSIDER the Committee's terms of reference, membership and outcomes from the annual effectiveness review (10 mins)	FIC25/08	I Jenkins
d) TO NOTE the draft agenda for the next meeting (1 min)	FIC25/09	I Jenkins
5. Dates of meetings in 2025–26		
➤ Thursday 06 November 2025 at 1530 hours, rooms 2.16/2.17, Department W.		
➤ Tuesday 10 March 2026 at 1530 hours, TBC.		
➤ Tuesday 16 June 2026 at 1530 hours, TBC.		