

COUNCIL AGENDA

Meeting to be held on **Thursday 27 March 2025 at 1600 hours**
in the Colette Bowe Room, Queens' Building.

STANDING REPORTS

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| 1. | Welcome, apologies and declaration of interests | N/A | N/A |
| 2. | Chair's update | | |
| | TO NOTE an update from the Chair (5 mins) | Oral report | Lord Jones Clement- |
| 3. | President and Principal's report | | |
| | TO CONSIDER a report from the President and Principal (40 mins) | QM2024/40 | C Bailey |
| 4. | QMSU President's report | | |
| | TO CONSIDER a report from the QMSU President, including the minutes of the MoA Review Panel and the QMSU 2030 Strategy (10 mins) | QM2024/41 | T Khan |

STRATEGIC ITEMS

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| 5. | <div style="background-color: black; width: 360px; height: 20px;"></div> | | |
| | <div style="background-color: black; width: 455px; height: 35px;"></div> | QM2024/42 | S Ellis |
| 6. | Student retention | | |
| | TO CONSIDER a deep dive presentation on student retention (40 mins) | QM2024/43 | S Marshall |
| 7. | Strategy delivery | | |
| | a) TO CONSIDER an update on KPIs and Strategic Risks (10 mins) | QM2024/44 | C Bailey |
| | b) TO CONSIDER an update on outcomes of the annual planning process (5 mins) | QM2024/45 | K Kröger |

8. Finance and Investment Committee

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| a) TO NOTE the minutes of Finance and Investment Committee (5 mins) | QM2024/46 | R Whiteman |
| b) TO NOTE an update on the current financial position (5 mins) | QM2024/47 | K Kröger |
| c) TO APPROVE the 2025–26 Budget and TO NOTE the financial forecasts (20 mins) | QM2024/48 | K Kröger |
| d) TO APPROVE the capital plan and budget 2025–26 (10 mins) | QM2024/49 | S Ellis |
| d) TO CONSIDER the QMSU Financial Statements 2023–24 and mid–year accounts (5 mins) | QM2024/50 | K Kröger |

ASSURANCE ITEMS

9. Staff Casework Annual Report

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| TO CONSIDER compliance with Ordinance 12 (10 mins) | QM2024/51 | L Lester |
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10. Senate

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| a) TO CONSIDER the minutes of Senate (5 mins) | QM2024/52 | C Bailey |
| b) TO CONSIDER the Student Casework Annual Report (5 mins) | QM2024/53 | J Morgan |

11. Sponsored multi-academy trusts

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| TO CONSIDER a report on sponsored multi-academy trusts (20 mins) | QM2024/54 | P Lloyd
A Blunt |
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12. Audit and Risk Committee

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| TO NOTE the minutes of Audit and Risk Committee (5 mins) | QM2024/55 | P Thompson |
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MEETING MANAGEMENT AND REPORTING

13. Chair of Council

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| TO ELECT the Vice-Chair of Council as interim Chair of Council and TO NOTE an update on the search for the next Chair (5 mins) | QM2024/56 | J Morgan |
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14. Minutes of the last meeting

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| TO CONFIRM the minutes of the meetings held on 21 November 2024 and 22 January 2025 (3 mins) | QM2024/57 | Lord Jones | Clement- |
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15. Matters arising

TO NOTE matters arising from the minutes (3 mins) QM2024/58 J Morgan

16. Decisions since the last meeting

TO NOTE a summary of decisions taken and the use of the Common Seal since the last meeting (2 mins) QM2024/59 J Morgan

17. Agenda for the next meeting

TO NOTE the draft agenda for the next meeting (2 mins) QM2024/60 J Morgan