

## COUNCIL AGENDA

Meeting to be held on **Thursday 09 October 2025** at **1600 hours**  
in the Colette Bowe Room, Queens' Building, Mile End Campus

### STANDING REPORTS

1. **Welcome, apologies and declarations of interests** QM2025/01 M Tatton
2. **Chair's update**  
TO NOTE an update from the Chair (2 mins) Oral report M Tatton
3. **President and Principal's report**  
TO CONSIDER a report from the President and Principal (20 mins) QM2025/02 C Bailey
4. **QMSU President's report**  
TO CONSIDER a report from the Students' Union President (10 mins) QM2025/03 D Selastin

### STRATEGIC ITEMS

5. **Institutional performance and risk**  
TO CONSIDER a report on KPI performance and strategic risk management (15 mins) QM2025/04 P Thompson  
C Bailey
6. **Reducing operating costs in education**  
TO CONSIDER a deep dive on progress with reducing operating costs (45 mins) QM2025/05 Vice-Principals
7. **Transnational education strategy**  
TO CONSIDER principles guiding future development of transnational education (15 mins) QM2025/06 H Bailey
8. **Degree outcomes statement**  
TO CONSIDER the degree outcomes statement (15 mins) QM2025/07 C Bailey

## GOVERNANCE ITEMS

### 9. Audit and Risk Committee

TO NOTE the minutes of the Audit and Risk Committee (5 mins) QM2025/08 P Thompson

### 10. Finance and Investment Committee

a) TO NOTE the minutes of Finance and Investment Committee (5 mins) QM2025/09 K Kröger

b) TO CONSIDER the management accounts (10 mins) QM2025/10 K Kröger

### 11. Governance Committee

TO NOTE the minutes of Governance Committee (5 mins) QM2025/11 M Tatton

## MEETING MANAGEMENT AND REPORTING

### 12. Minutes of the last meeting

TO CONFIRM the minutes of the meeting held on 10 July 2025 (2 mins) QM2025/12 M Tatton

### 13. Matters arising

TO NOTE matters arising from previous meetings (3 mins) QM2025/13 J Morgan

### 14. Decisions since the last meeting

TO NOTE a summary of decisions taken and the use of the Common Seal since the last meeting (1 min) QM2025/14 J Morgan

### 15. Agenda for the next meeting

TO NOTE the draft agenda for the next meeting (1 min) QM2025/15 J Morgan