Queen Mary
University of London

DRAFT COUNCIL AGENDA

Meeting to be held on **Thursday 27 November 2025** at **1600 hours**
in the Colette Bowe Room, Queens' Building.

STANDING REPORTS

1.	**Welcome, apologies and declarations of interests** (3 mins)	N/A	N/A
2.	**Chair's update**		
	TO NOTE an update from the Chair (2 mins)	Oral report	L Tu
3.	**President and Principal's report**		
	TO CONSIDER a report from the President and Principal (20 mins)	QM2025/16	C Bailey
4.	**QMSU President's report**		
	a) TO CONSIDER a report from the QMSU President and the minutes of the MoA Review Panel (5 mins)	QM2025/17	D Selastin

STRATEGIC ITEMS

5.	**Student employability**		
	TO CONSIDER a deep dive on student employability (30 mins)	QM2025/18	S Marshall
6.	**Cost recovery in research**		
	TO CONSIDER a deep dive on cost recovery in research (20 mins)	QM2025/19	Senior Executive Team
7.	**Whitechapel development**		
	TO CONSIDER an update on the Whitechapel Road development (10 mins)	QM2025/20	C Bailey
8.	**Finance and Investment Committee**		
	a) TO NOTE the minutes of Finance and Investment Committee (5 mins)	QM2025/21	I Jenkins
	b) TO CONSIDER an update on the current financial position (5 mins)	QM2025/22	K Kröger

ASSURANCE ITEMS

9. Audit and Risk Committee

a) TO NOTE the minutes of Audit and Risk Committee (5 mins)	QM2025/23	P Thompson
b) TO CONSIDER the Audit and Risk Committee Annual Report (5 mins)	QM2025/24	P Thompson
c) TO APPROVE Council's letter of representation to the External Auditor (5 mins)	QM2025/25	P Thompson
d) TO CONSIDER the External Audit Annual Report (5 mins)	QM2025/26	K Kröger
e) TO APPROVE the Financial Statements 2024–25 (10 mins)	QM2025/27	K Kröger
f) TO CONSIDER the Internal Audit Annual Report (5 mins)	QM2025/28	P Thompson
g) TO CONSIDER the Fire, Health and Safety Annual Report 2023–24 (10 mins)	QM2025/29	J Morgan
h) TO APPROVE the Prevent Duty Annual Monitoring Return (5 mins)	QM2025/30	J Morgan

GOVERNANCE ITEMS

10. Senate

TO NOTE the minutes of Senate (5 mins)	QM2025/31	C Bailey

11. Remuneration Committee

TO APPROVE the Remuneration Annual Report 2025 (5 mins)	QM2025/32	M Tatton

12. Council effectiveness review

TO CONSIDER the outcomes of the external review of Council effectiveness (15 mins)	QM2025/33	J Morgan

13. Delegation Framework

TO APPROVE updates to the Delegation Framework and the Financial Regulations (5 mins)	QM2025/34	J Morgan

14. Investment Policy

TO APPROVE an update to the Investment Policy	QM2025/35	K Kröger

15. Naming Policy

TO APPROVE an update to the Naming Policy (10 mins)	QM2025/36	J Morgan

16.	**Committee terms of reference**		
	TO APPROVE updated terms of reference for Governance Committee and Remuneration Committee (3 mins)	QM2025/37	J Morgan

COMMITTEE MANAGEMENT AND REPORTING

17.	**Minutes of the last meeting**		
	TO CONFIRM the minutes of the meeting held on 09 October 2025 (2 mins)	QM2025/38	L Tu
18.	**Matters arising**		
	TO NOTE matters arising from the minutes (3 mins)	QM2025/39	J Morgan
19.	**Decisions since the last meeting**		
	TO NOTE the decision taken and use of the Common Seal since the last meeting (1 min)	QM2025/40	J Morgan
20.	**Agenda for the next meeting**		
	TO NOTE the draft agenda for the next meeting (1 min)	QM2025/41	J Morgan